



Workforce Development



Why is this initiative important?

All Weld County residents should be able to have a job they love where they can thrive economically and personally. In addition, a successful economy also relies on employers having the skilled workforce they need.



What are we doing in this initiative?

The Weld Trust will work with various groups developing an effective workforce system. This comprehensive system will help jobseekers explore options and gain experience, as well as help employers recruit and train the talent they need.

The Weld Trust in tandem with the Bright Futures program works to strengthen the Weld County workforce. Bright Futures gives awards to qualified Weld County high school graduates, GED recipients and honorably discharged veterans to attend college, trade school or career training within Colorado or the seven surrounding states. (To learn more about Bright Futures, visit BrightFuturesCO.com)

Additionally, The Weld Trust will help with the development of career pathways, work-based learning opportunities and adult upskilling training resources.



What are the priorities in this initiative?

Systems Development

All stakeholders (jobseekers, industry partners, education and training providers) need the creation and utilization of an accessible platform to connect that leads to job attainment. Through this platform (being developed by NOCO Works), these stakeholders will continue the development and expansion of career pathways across Weld County.

Skills Development/Training Programs

Weld County employers and jobseekers of all ages need vocational and technical opportunities for workforce development that leads to employment attainment.

Student Work-Based Learning Opportunities

Students in Weld County need additional opportunities for job shadows, internships and apprenticeships.



What are our goals for this initiative?

- Increase the number of job shadows, internships and/or apprenticeships in Weld County.
- Increase the number of people gainfully employed, earning Associate of Applied Science degrees, and technical certificates.
- Increase partnerships between industries and school districts, as measured by district reports.
- Increase the number of students accessing career and technical education resources.
- Increase student awareness of and participation in work-based learning opportunities.
- Increase the number of people (who currently have barriers to employment) receiving training needed to attain employment.

Workforce Development Logic Model

Mission Statement: To promote excellence in health and education in Weld County.

The Weld Trust has met with multiple stakeholders in the workforce development realm in Weld County, listening for the issues and needs in the community. Throughout that information gathering period, it has become evident that there are numerous attempts being made to solve similar issues in different sectors of the workforce (from health to manufacturing), at different levels (K-12, Higher Education, and beyond), and through different means (high schools, workforce centers, and within industry). From our vantage point, there needs to be a pulling together of all groups to develop a simple, yet workable, plan for Weld County that will integrate all partners and get them to start working together to meet the needs of employers and those who are seeking employment, now and in the future. Our goal in this area is to help develop a system in Weld County that will increase awareness of and access to workforce or career opportunities, eventually leading people to satisfying and rewarding careers, while also supporting individual programs.

1. Developing Workforce Systems

- Work alongside regional conveners to convene, coordinate efforts, and help stakeholders develop a Weld County workforce development plan
- Help stakeholders develop a platform/dashboard/system for all to access
- Help develop resources for training providers/educational institutions to set up a job shadow system, develop internship opportunities, and longer-term apprenticeship or training programs (with employers).

Our approach to addressing the strategic issues will be:

- 2. Development of Career Pathways (K-12 Systems)
- Industry and District Partnerships. Work to bring employers and schools together to help students explore options and opportunities related to future work.
- Student Work-Based Learning Opportunities. The Weld Trust will support the development of job shadows, internships, apprenticeship programs, and career pathways across Weld County including externships for teachers to learn what industry needs.
- 3. Post-Secondary (Higher Education Systems and Adult Education Programs)
- Increase capacity of the 'Bright Futures program to support the workforce development needs of BF students (outcomes noted with "BF" indicate direct alignment between Workforce Development Key Funding Initiative and Bright Futures objectives)
- Skills Development/Training Programs- Improve programs for re-skilling and upskilling for employment seekers, as well as career planning in higher education.

- 1. K-12 Education System
- 2. Higher Education & Trade Schools (Certification providers)
- 3. Nonprofit Service Providers
- 4. Government Agencies
- Partner Organizations 5. Other Funders
 - 6. Industry Associations
 - 7. Collaborative Efforts
 - 8. Education and Workforce Consultants
 - 9. Bright Futures

Workforce Development Logic Model

Activities TWT will undertake

- 1. Data gathering/reporting
- 2. Research and surveying
- Assess service gaps and strategically invest in meeting those needs
- 3. Support for Career Fairs, efforts to match supply and demand
- 4. Convening stakeholders, in partnership with NOCO Works
- Educational institutions (K12)
- Higher Education
- Businesses
- Government agencies
- Stakeholder groups
- Industry workgroups
- 5.Community members seeking to upskill/reskill
- 6. Development of a common workforce development plan and platform
- 7. Fund opportunities

Outputs

- Stakeholder list and convening timeline.
- An effective workforce development system
 A county-wide workforce development plan
- o A county-wide/regional platform for job postings, job shadows/ internships/ apprenticeships.
- Number of work-based learning opportunities, including internships, job shadows, and externships.
- Number of K-12 students participating in TWT funded activities
- Number of under-skilled and under-employed participating in TWT funded programs ⁽²⁾
- Number of convenings held
- Number of WD events (e.g., job fairs sponsored)
- # of students accessing training and post-secondary opportunities because of lower costs (BF)

Immediate Outcomes 0-4 years

System: Workforce Plan

 Convened cross-section of stakeholders develop a Countywide/Regional Workforce Plan.

System: Workforce Platform

- An effective workforce platform and dashboard is developed and implemented.
 Progress tracked via timeline and implementation plan.
- 85-90% of the groups doing this work can access the common platform. Plan will include onboarding process for community organizations and employers. Participation will be tracked.
- 65% of Weld County's unemployed or those seeking to up-skill or re-skill will access this platform. Access and participation will be tracked via "site trackers" and stakeholder tracking mechanisms.

Career Pathways:

 Increase by 50% the number of job shadows, internships, and/or apprenticeships in Weld County. Grantees will conduct pre-assessment to determine baseline data. Grantees will report results.

Intermediate Outcomes 4-8 years

Workforce Systems

 Increase by 40% the number of businesses in Weld County that agree to host job shadows, internships, and apprenticeships (set goals for each). Grantees will conduct pre-assessment to determine baseline data, then track platform data

Career Pathways

- Increase by 100% the number of job shadows, internships, and/or apprenticeships in Weld County (set goals for each). Partners will conduct pre-assessment to determine baseline data.
- Increase by 100% the number of students accessing career and technical education resources in Weld County. Grantees will conduct pre-assessment to determine baseline data.
- Increase number and percent of people receiving the training they need to be adequately employed.
 Grantees will conduct preassessment to determine baseline data, then track platform data (BF)

Long-term Outcomes/Impact 8+ years

- Increased student awareness and participation in workforce opportunities by at least 50%.
 Grantees/partners will conduct pre-assessment to determine baseline data, then survey students at regular intervals.
- Trade schools are recognized as a valuable option for K-12 students and adults (surveys).(BF)
- Increased partnerships between industries and school districts, as measured by district reports and on platform data.

Workforce Impact

- Increased Associate of Applied Science degrees (AAS) and technical certificate attainment (measured by enrollment data, AIMS CC) (BF).
- Increased number of people gainfully employed in work they want to do. Data acquired from Quality of Life Surveys, conducted biannually (BF).
- Employers in Weld County can find qualified, skilled individuals to meet their employment needs. Data acquired from Chamber surveys, Labor Dept. and Employment Services of Weld Co (BF).

ASSUMPTIONS and ECOSYSTEM

- 1. Colorado is currently introducing legislation that would strengthen the high school to college workforce pipeline Colorado Connects Workforce Chalkbeat
- 2. In 2021, Colorado had 160,400 unemployed and 119,300 part-time employees. This report from the US Bureau of Labor Statistics gives raw data comparing Colorado to national averages.

The unemployment rate in Weld County, as of March 2022, is 3.8%, compared to a state average of 3.1%. Weld County, as most of the State of Colorado, has rebounded from the high unemployment rate of the 1st year of the COVID-19 Pandemic. In June of 2020, Weld County has an unemployment rate of 10.6%, according to data from this St. Louis FED report. Whereas, unemployment rates do no consider underemployment in their statistics, conversations in the community have highlighted the need to upskill and reskill adult workers to ensure that Weld County adults maintain relevant and satisfactory employment. Additional State of Colorado data: Colorado Employment Situation April 2022

The State of Colorado has made an economic commitment to enhancing opportunities for students and adult workers that want to pursue "future-ready" careers. Colorado has set aside funds to support career training in K-12 and in post-secondary education, and the Student Success and Workforce Revitalization Commission has issued 6 recommendations: 1. Offer grants to build college, employer, and community partnerships. 2. Build systems to track the long-term educational and economic success of students. 3. Redefine student success to include employment opportunities. 4. Pass laws to help students find high-need, well-paying jobs. 5. Develop a multi-year job-training plan to close the gaps among residents of color, communities, and economic class in earning degrees. 6. Identify long-term sustainable funding for post-high school education.

EXTERNAL FACTORS (barriers/facilitators)

- One of the main barriers and some of the challenges are related to awareness. Many people don't know all the great work that is going on and how to better align and work towards common goals and greater good for the community without duplicating efforts.
- Due to COVID and the economy, mental health concerns are on the rise and school counselors' ability to provide feedback and support kids with their career paths is taking somewhat of a back seat.
- We have a lack of people participating in the labor market. We have fewer people who are competing for employment, more people who have retired and won't likely re-enter the employment setting. There are also people who have pivoted and gone into different sectors due to COVID.
- Access to Resources, as currently envisioned at The Weld Trust, is only for K-12 aged students. During the focus group conversation, a number of items (childcare for adults who are receiving upskilling or reskilling training at night; transportation issues) came up as potential barriers to accessing workforce training programs. Many also can't seem to get over that hurdle of, well, it's a short-term training (it might take three or six months) but for those three or six months, how am I going to pay my rent?
- Every employer seems to have a different set of things they want their employees trained to do, some of which are very basic. Are there some skills that most all employers can agree on that all existing workers may need? That may require the development of a training program for basic skills to be done virtually prior to being assigned a more technical training program for a specific employer.